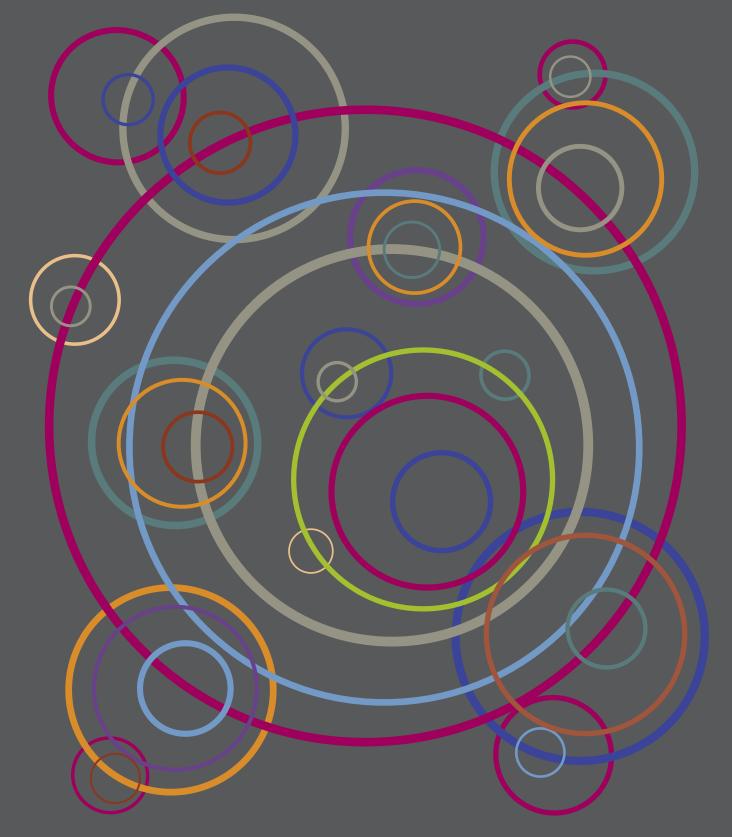


FY 2011 ANNUAL REPORT



ONE TO ONE. PROMOTING PEACE AMONG NATIONS.

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A Message from the Board Chair and the Executive Director A YEAR OF GLOBAL CONNECTIONS

At One To World's Fulbright Awards Dinner last May, Fulbright Scholar Rose Kiwanuka spoke about the positive impact of One To World, here and around the globe.

Rose grew up on a farm in Kenya, with no running water or electricity. Rising above the local saying that "girls belong in the kitchen," she went to university for four years, got her master's degree, and taught business management at a university in Nairobi. In 2008, she came to Rutgers University on a Fulbright fellowship.

In Rose's words: "When I got here, everything was different, in every way. It took a huge leap of faith. When I got an email from One To World I thought, wow, an email from nobody I know. Someone here cares about me! The One To World office was the first one I came to in New York City. The amazing people there were so happy to see me, and we all had pizza together. They invited me to volunteer on Coney Island cleaning up the beach, and when I was late, they called me. The fact that someone called gave me confidence to get on the train alone."

She continued: "I don't know what I would have done without them. Their value is... you can't measure it, being a foreigner in a new place. In Nairobi I have a husband and four children, and it was difficult to leave home. But One to World is a family in another world. Life became easier for me. I have even been able to contribute back to the New York City community through One To World's *Global Classroom* program, teaching school children here about agriculture and farming!"

At the dinner, Rose presented a One To World Fulbright Award to Gary G. Mueller, who was a Fulbright Scholar to Germany from 1988 to 1990 when so many transformations were going on in the world, from the dismantling of apartheid to the collapse of communism across Eastern Europe.

Rose had met Gary through a One To World program, Conversations with World Leaders, in his office at Eagle Capital Management. He told our group of Fulbright scholars about his founding of ISI Emerging Markets, to further the transition to a market economy in Central/Eastern Europe. When Gary spoke of being a founding director of Endeavor, which supports entrepreneurs in emerging countries, Rose told him she wanted to bring Endeavor to Kenya. He immediately took the first step by putting her in touch with them.

This past summer, Rose went on vacation in Vermont with Gary, his wife Karen, and their five children. (Photo above.)

In one year's time, through One To World, Rose has made connections with Americans that will last a lifetime, and that will enable her to improve life in Kenya when she returns home. And all of us here have been enriched by having known her.

Multiply Rose's story by thousands each year and you get a sense of One To World's impact. On behalf of our staff and board of directors, thank you for making this work possible through your interest and support!

In Joule I homan Sterry

Wenke Thoman Sterns CHAIR, BOARD OF DIRECTORS



Deborah Clifford EXECUTIVE DIRECTOR

The Mission of One To World **CREATING GLOBAL CITIZENS AND INSPIRING A PEACEFUL WORLD**







One To World brings future leaders from around the world together with Americans - one to one - sharing similarities and appreciating differences to build cultural understanding across the globe.

We believe that world peace begins when individuals from different cultures exchange perspectives, face to face, in an open and engaging forum.

One To World is designated by the U.S. Department of State as the official coordinator of Fulbright 5 enrichment programs in the greater New York area. In addition to working with Fulbright grantees, One To World promotes connections with the 65,000 self-sponsored international students studying in the greater New York area.

These outstanding representatives of their countries have much to teach us, and much to gain from knowing us better. By offering a constant stream of meaningful face-to-face interactions in American homes, schools, businesses, and institutions, One To World creates goodwill, peaceful interactions, and mutual understanding across borders.

Learn about One To World's dynamic programs on the following pages:

- Global Classroom
- Foreign Affairs Conferences
- Community Visits
- Global Career Readiness

"I believe that there is a direct connection between the quality of relationships which international students develop while they are in the United States, and the quality of the economic and political alliances they will make in the years to come." Senator J. William Fulbright (1905–1995)

- Conversations with World Leaders
- Community Service
- Forums on Global Issues

GLOBAL **CLASSROOM**

Picture this: a New York City classroom where university scholars from South Africa, Bosnia, The Philippines, Iraq, Chile, Japan, and Mexico ignite young students' interest in the history, life, and culture of these countries, expanding knowledge and fostering students' pride in their own unique cultures and talents.

A private school in Manhattan? Think again. It's One To World's Global Classroom, bringing the world to public schools in the South Bronx, Bedford Stuyvesant, and Long Island City, just to name a few -- because every student has the right to a global education, not just the privileged few.







At a high school in one of the poorest districts in the Bronx, where gang activity and school fights have been endemic, Global Guides led workshops on the ethnic cleansing in Bosnia, apartheid in South Africa, and the nonviolent approaches of Nelson Mandela and Mahatma Gandhi, striking a strong cord with students struggling to avoid violence in their own confrontations with one another.

At M.S. 131 in Chinatown, Iman, a Global Guide from Iraq, spoke of her experience during the Iraq war, describing her life before and after Saddam Hussein's regime. In another workshop, Manuel, a Global Guide from Mexico, discussed reasons why Mexicans immigrate to the U.S., sparking animated dialogue among the many students who are Chinese immigrants with similar experiences.

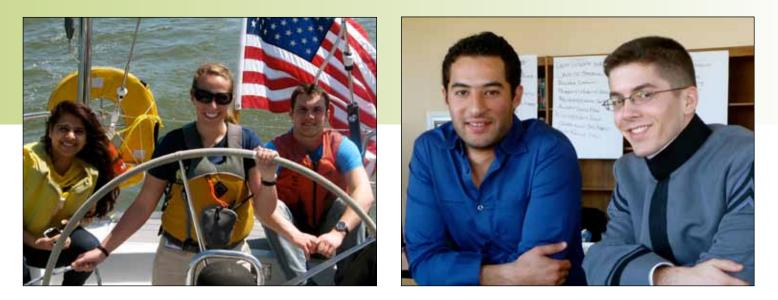
These conversations change students' lives.

"Global Classroom enables our students to build real world knowledge, like no other program. Suddenly, students who have struggled are eager to think critically and ask thoughtful questions." Carmen Bardeguez-Brown, Co-Founder, School for Excellence, The Bronx

FOREIGN AFFAIRS CONFERENCES

At the invitation of the U.S. Military Academy at West Point and the U.S. Naval Academy in Annapolis, One To World sends an elite delegation of international scholars to participate in annual foreign affairs conferences, which gather outstanding American undergraduates from all over the country with cadets and midshipmen to debate and formulate model American foreign policy. One To World's delegates provide first-hand global perspectives otherwise lacking from such forums, and these young leaders from around the world find that their views of the United States shift dramatically through meaningful dialogue with young Americans.







GAINING A NEW PERSPECTIVE

"Before the conference, I subscribed to stereotypes about the U.S. military, but that is absolutely not the case now. The Academy students were so engaged in the topics and interested to learn about us foreign delegates and our points of view. This is an excellent opportunity for foreign students to catch a glimpse of the U.S. that many do not get to see, to discuss and debate real and important issues, and to build bridges with American naval students."

Androniki Psarias, Journalist, United Kingdom

To read Niki's post about the 2011 Naval Academy Conference, please visit One To World's blog at: http://onetoworld.blogspot.com/2011/07/fleeting-times-international-students.html

COMMUNITY VISITS

Through One To World, international students and Fulbright grantees experience authentic American home hospitality in diverse urban, suburban, and rural settings. Weekend and holiday visits to host families in communities as distant as Lancaster County, Pennsylvania and as near as Bushwick, Brooklyn enable young global leaders to immerse themselves in American family life and community culture. In return, local hosts learn first-hand about countries and customs from around the world, creating a rich exchange of perspectives.









In the past year, One To World enabled 194 students to experience local community visits and homestays. Countries of origin included Vietnam, France, Afghanistan, Libya, Germany, Egypt, Indonesia, Taiwan, Chile, Nicaragua, Japan, Tunisia, Burkina Faso, Switzerland, Serbia, Turkmenistan, South Korea, India, Colombia, Nepal, New Zealand, Argentina, Bulgaria, Mexico, and many more.

"Mel and I have hosted international students in our home in Lancaster County, Pennsylvania over the Thanksgiving holiday with One To World for over 20 years. Growing up in a small rural town, our children had a limited understanding of what the rest of the world was like. We felt it was really important for them to learn to appreciate and respect other cultures and ways of life. So, by hosting foreigners from across the globe, we brought the world to our kids! Now, even though our children are grown, we are still very involved, and hope to continue to expand this tradition of promoting peace and understanding for many years to come." Sue and Mel Rohrer, Community Visit Hosts

COMMUNITY VISIT IN LITITZ, PA

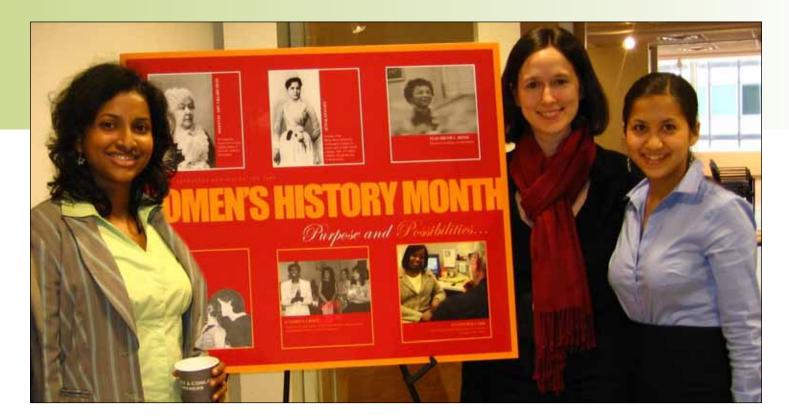
GLOBAL CAREER READINESS

Through One To World, young global leaders gain the tools to succeed in and enrich business efforts here and abroad. From practical corporate skills such as interviewing, resume writing, and etiquette, to mentorship opportunities and job shadowing with some of New York's finest businesses and institutions, One To World helps to ensure that students have the skills and attitudes needed by their future employers. Further, we provide future employers with connections to confident young international leaders with diverse ideas and perspectives.









Among the New York City hosts for Job Shadowing 2011 were: Alston & Bird, LLP Berkeley College The Brooklyn Museum Citi The Council on Foreign Relations Equity Trading Capital The Fund for the City of New York George Langer Associates

CONNECTING WITH BUSINESS LEADERS OF THE FUTURE

"The world's financial markets are vitally interconnected, and the demand for bright, talented, internationally educated individuals to join our institution is growing. One To World offers the corporate community opportunities to become acquainted with outstanding Fulbrighters and international students who come to New York City's institutions of higher education each year. These students comprise an incredibly valuable resource for the city's global businesses. We look forward to continuing our relationship with One To World and its vital young leaders."

Kevin Parker, Global Head, Deutsche Asset Management

John Dewey High School NBC Universal The New York City Department of Education Opera America Saint Francis College The United Nations Weill Cornell Medical Center World Education Services

CONVERSATIONS WITH WORLD LEADERS

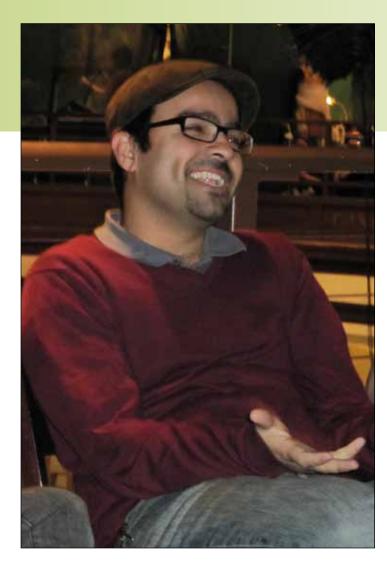
Leaders in New York City business, philanthropy, education, and the arts share their personal histories and engage Fulbrighters in insightful discussions covering business, politics, economics, and culture, through One To World's Conversations with World Leaders program.



GAINING HOPE THROUGH EXCHANGE OF IDEAS

Adriana Gaviria, a Fulbright grantee from Colombia completing her PhD in Public & Urban Policy at The New School, said of her Conversation program with Gary Mueller of Eagle Capital Management:

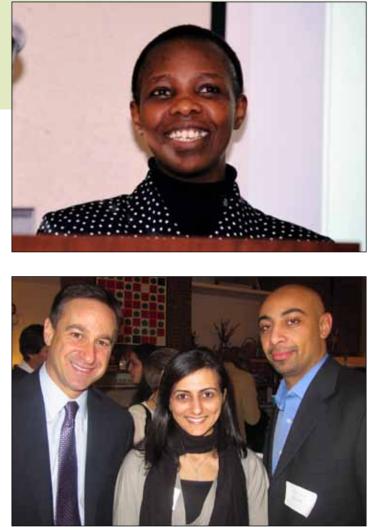
"Talking with Gary re-fueled my optimism to continue. New York is a tough city, and being a PhD student in a foreign country can be a hard and lonely experience. We forget how lucky we are to have this opportunity to study in the U.S. and achieve the potential to make relevant changes in our own countries. While Gary was speaking, I imagined projects I can do in Colombia when I go back there, drawing on his experience."



In the past year, 12 outstanding and influential New Yorkers hosted One To World Conversations:

- Jack Abernathy, CEO, Fox Television Stations, Inc.
- Marc Feigen, Founding Partner, Feigen Advisors
- Jacob Haar, Co-founder and Managing Director of Microfinance, Minlam Asset Management (Fulbright grantee, Yemen 2003)
- David Heleniak, Senior Advisor, Morgan Stanley
- Roelfien Kuijpers, Global Head and Managing Director, DB Advisors, Deutsche Bank
- Neil Masterson, Global Managing Director of Investment Management, Thomson Reuters
- Gary Mueller, Managing Director, Eagle Capital Management (Fulbright grantee, Germany 1988)
- Kevin Parker, Global Head, Deutsche Asset Management

- Washington SyCip, Founder and Former CEO, SyCip, Gores, Velayo & Co.
- Alberto Vitale, Former Chairman and CEO of Random House, Inc. (Fulbright grantee, USA 1957)



• Jonathan Schwartz, General Counsel, JP Morgan Investment Bank (Fulbright grantee, United Kingdom, 1986) • Suzanne Siskel, Director of Social Justice Philanthropy, The Ford Foundation (Fulbright grantee, Indonesia 1983)

COMMUNITY **SERVICE PROJECTS**

One To World partners with local non-profit organizations on projects that give international students and scholars the chance to give back to the city that has given so much to them. The concept of volunteerism differs dramatically from culture to culture, and through One To World community service programs, young global leaders experience the spirit and practice of the American service tradition. They also come to see how they, too, can be part of this effort while they are here, bringing their own expertise and experience to bear while increasing their empathy for others.











In the past year, One To World partnered with three outstanding non-profit organizations to offer multiple community service opportunities:

Coney Island Beach Cleanup Partner: National Beach Cleanup Day, sponsored by the American Littoral Society, a coastal conservation organization

Feeding the Hungry and Homeless Partner: Midnight Run, dedicated to finding common ground between the housed and the homeless

Painting a Local Public School in Jamaica, Queens Partner: Publicolor, using color and painting to re-engage students in their education

GIVING BACK TO NEW YORK CITY

"I took part in One To World's feeding the homeless program on a cold, cold night in January. I was touched by the dedication of the staff and volunteers of Midnight Run, who go out and deliver sandwiches, rain or shine! Speaking with some of the people who are homeless, I found to my surprise that some have traveled the country, some spoke another language and were guite educated. It was a humbling experience for me. I realized that we tend to look down on homeless people because of their situation, but they are no less worthy than ourselves."

Stewart Bailey, Mountbatten Intern from the United Kingdom

FORUMS ON **GLOBAL ISSUES**

One To World offers forums exploring current global issues to encourage lively and respectful discussion and debate. Forums bring together all of our constituents: students and scholars from around the world, business leaders, university educators, public school teachers, and individual donors from many arenas.

2010–2011 Programs

Our Freedoms Forum at Thomson Reuters challenged participants to confront notions of freedom and the extent to which each of us should be allowed to act out our own will. Honest and courageous discussion helped us discover how much the concept of freedom differs from country to country, and how citizens of countries outside the U.S. view what is happening in this country and our actions abroad.

Participants included:

Fernando Bermudez, Exonerated after 18 years in prison through the Innocence Project

Mona Eltahawy, Commentator and Journalist on Arab and Muslim Issues

Susan Herman, President of the ACLU

Michael Hess, U.S. Attorney, the Pentagon Papers

Paul Holmes, Crisis management consultant and former foreign correspondent in more than 50 countries

Our *Film Screenings* brought creators of four thought-provoking films from diverse countries into dialogue with audiences for a Q&A following each film.

Americana explores the lives of two American teenagers in their last months of high school before enlisting in the U.S. Army and going to Iraq.

Jean Charles was inspired by the true story of a Brazilian immigrant shot by Scotland Yard inside the London Underground in July 2005, shortly after the London terrorist attacks.

Bricks, Beds & Sheep's Heads tells the story of a Moroccan emigrant as he reflects on his life.

Meet Me at the River, a documentary, reveals the vibrating energy of South Africa through its music.





Daniel Sanfelici, a Fulbright grantee from Brazil studying Geography at the Graduate Center/CUNY, said after attending the screening of Americana:

"The movie and the follow-up debate made me think about the role of war and overseas interventions in American identity. Additionally, it pointed out divergent views of foreigners and Americans regarding the role of the U.S. in the world."





SPEAKING OUT ACROSS CULTURES

One To World FULBRIGHT AWARDS DINNER 2011

Each year, One To World hosts the Fulbright Awards Dinner to honor those who, in the spirit of the late Senator J. William Fulbright, have furthered peace and international understanding through their lives and work. The 2011 One To World Fulbright Awards Dinner marked 20 years of saluting outstanding Fulbright scholars alongside international leaders who are making significant contributions in business, education and philanthropy. We warmly thank our 2011 Honorees who helped to make this year's Dinner one of the most successful in our history.











Presenting awards were Fulbright Scholars from Morocco, Austria, and Kenya. Alma Zadic, a Fulbrighter from Austria whose family fled the war in Bosnia-Herzegovina when she was young, said "Since I have been in New York, through One to World I have met amazing Fulbrighters from Yemen, Iraq, Pakistan, Egypt and many other countries. Their stories about what is happening in their countries are important. They connect us to the country and the people in ways the news never can. Fulbrighters all over the world will be the change in their countries. They give us hope."

2011 Fulbright Awards Dinner Honorees

JACOB HAAR

Fulbright Scholar Co-Founder & Managing Director Minlam Asset Management

ROELFIEN KUIJPERS Managing Director & Global Head DB Advisors, Deutsche Bank

GARY G. MUELLER

Fulbright Scholar Managing Director, Eagle Capital Management Founder & Former Chairman & CEO, ISI Emerging Markets

SHERRY LEE MUELLER, PH.D

President National Council for International Visitors

One To World FINANCIAL OVERVIEW

STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2011.

、	2010	2011 UNRESTRICTED	2011 TEMPORARILY RESTRICTED	2011 TOTAL
PUBLIC SUPPORT				
Contributions	\$110,521	\$116,405		\$116,405
Benefit Income, Net	\$486,977	\$361,217		\$361,217
Government Grants	\$135,946	\$116,000		\$116,000
Foundation and Other	\$188,519	\$177,546	\$15,000	\$192,546
Total Public Support	\$921,963	\$771,168	\$15,000	\$786,168
<u>REVENUE</u>				
Program Income	\$179,060	\$144,512		\$144,512
Membership and Other Income	\$56,698	\$60,177		\$60,177
Interest and Dividends	\$1,326	\$2,133		\$2,133
Net Assets Released from Restrictions	\$0	\$16,000	-\$16,000	\$0
Total Revenue	\$237,084	\$222,822	-\$16,000	\$206,822
	¢1 150 047	¢002.000	¢1.000	¢002.000
TOTAL PUBLIC SUPPORT & REVENUE	\$1,159,047	\$993,990	-\$1,000	\$992,990
<u>EXPENSES</u>				
Program Services	\$542,485	\$537,053		\$537,053
Management and General	\$99,126	\$102,258		\$102,258
Fundraising	\$118,871	\$114,493		\$114,493
Benefit Expenses	\$112,170	\$137,306		\$137,306
Total Expenses	\$872,652	\$891,110	\$O	\$891,110
Change in Net Assets	\$286,395	\$102,880	-\$1,000	\$101,880
NET ASSETS – BEGINNING	\$305,882	\$576,277	\$16,000	\$592,277
NET ASSETS – ENDING	\$592,277	\$679,157	\$15,000	\$694,157

STATEMENT OF FINANCIAL POSITION AS OF JUNE 30, 2011.

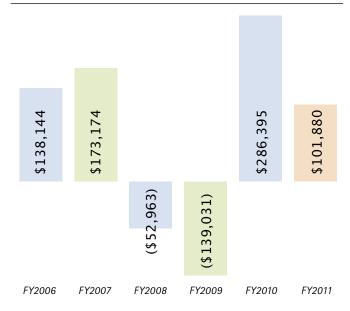
<u>ASSETS -</u>	- CURREN	<u>[]</u>				
С	àsh and c	valents	\$436	,796		
		\$21,5	571			
Grants	s and acco	eivable	\$215	,735		
	P	\$15,0	047			
	TOTAL C	SSETS	\$689	,149		
ASSETS – NON-CURRENT						
Pro	perty and	nt, net	\$44,4	405		
		\$3,950				
TOTA	LNON-C	SSETS	\$48,3	355		
		TOTAL A	SSETS	\$737	,504	
REVENUE, SURPLUS						
				UE, SL	JRPLU	
				UE, SU	JRPLU	
				UE, SU	JRPLU	
				UE, SU	JRPLU	
				UE, SU	JRPLU	
				UE, SU	JRPLU	
					JRPLU	
05	,678	REVI	ENUE			
52,305	206,678	REVI	ENUE			
\$962,305	\$1,206,678			\$1,159,047	\$992,990	

<u>LIABILITIES</u>	
Accounts payable and accrued expenses	\$42,232
Refundable advances	\$1,115
TOTAL LIABILITIES	\$43,347
<u>NET ASSESTS</u>	
Unrestricted	\$679,157
Temporarily restricted	\$15,000
TOTAL NET ASSETS	\$694,157

TOTAL LIABILITIES AND NET ASSETS \$737,504

/DEFICIT, FY 2006 - FY 2011

SURPLUS / DEFICIT



One To World **2011 FULBRIGHT AWARDS DINNER SUPPORTERS**

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One To World FULBRIGHT AWARDS DINNER FORMER HONOREES

2010

Margaret Brennan Bloomberg Television Fulbright Scholar to Jordan David W. Heleniak Morgan Stanley Marco V. Masotti Paul, Weiss, Rifkind, Wharton & Garrison LLP Fulbright Scholar from South Africa Wendell Mottley Credit Suisse

2009

Vanessa B. Kerry, M.D. Fulbright Scholar to the United Kingdom Stephen F. Moseley Academy for Educational Development William R. Rhodes Citibank, Citi

Betsi and Christopher Shays Matt H. and Melanie L. Yildizlar Yildizlar Education Fund

2008

Actress

26

Emily Altman JPMorgan Chase & Co.

Barbara Crossette The New York Times Fulbright Scholar to India

Matthew A. Dalio China Care Foundation

Kevin E. Parker

Deutsche Asset Management
2007

Christopher B. Burnham Deutsche Asset Management Former UN Under-Secretary-General for Management Meera Gandhi Humanitarian and Businesswoman Vikram Gandhi Credit Suisse Jean Karoubi The LongChamp Group, Inc. Fulbright Scholar from France Phylicia Rashad

2006

Cornelius B. Prior Atlantic Tele-Network, Inc. Fulbright Scholar to Brazil Robert J. Schweich Burnham Securities Inc. Trustee, World Learning Dr. Marjory E. Searing Pfizer Global Pharmaceuticals Pfizer Inc

The Hon. Clifford M. Sobel U.S. Ambassador to Brazil

2005

Mariam Assefa World Education Services Eve Burton The Hearst Corporation Fulbright Scholar to Thailand Rohit M. Desai Desai Capital Management Inc. Steven C. Rockefeller, Jr. Grameen Foundation USA

2004

Dr. David A. Caputo Senior Fulbright Chair, University of Bologna 1993 Fulbright Scholar to Italy

Alexandre De Lesseps Myanmar Children's Association BlueOrchard Finance

Dr. Gabriel Hawawini Insead Fulbright Scholar from France Maria Fiorini Ramirez Maria Fiorini Ramirez, Inc.

2003

Robert J. Brennan American Institute for Foreign Study, Inc. Thomas S. Johnson Chairman and CEO GreenPoint Financial Lorin Maazel

Fulbright Scholar to Italy Violy Mccausland-Séve Violy & Co.

2002

Victor J. Menezes Citibank, N.A. Washington Sycip The SGV Group Caroline A. Matano Yang J. William Fulbright Foreign Scholarship Board

2001

E. Gerald Corrigan Goldman, Sachs & Co. Edna Fuerth Lemle World Gratitude Day Rangu Salgame Edgix

2000

Dr. John Brademas New York University Harriet Mayor Fulbright J. William & Harriet Fulbright Center Dr. Claire L. Gaudiani Connecticut College Fulbright Fellow to Morocco

1999

Peter Mayer The Overlook Press Fulbright Scholar to Germany Paul And Daisy Soros Paul and Daisy Soros Fellowships for New Americans

1998

Citibank, N.A. Corporate Sponsor of Fulbright Scholarships Received by: Shaukat Aziz Rodman C. Rockefeller U.S.-Mexico (Fulbright) Commission for Educational and Cultural Exchange Mary A. Thompson Metro International (now One To World)

1997

Dr. Rita E. Hauser The Hauser Foundation Fulbright Scholar to France John B. Hurford BEA Associates Fulbright Scholar to India Dr. L. Jay Oliva New York University

1996

Dr. Alice Stone Ilchman Sarah Lawrence College The Rockefeller Foundation Josh S. Weston Automatic Data Processing, Inc. Fulbright Scholar to New Zealand Master of Ceremonies: Alan Alda

1995

Stanley H. Kaplan Stanley H. Kaplan Educational Center, Ltd. Dr. Yasumitsu Nihei Keio Academy of New York Fulbright Scholar from Japan Master of Ceremonies: Bill Irwin Fulbright Scholar to the United Kingdom

1994

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ht Milton Glaser Fulbright Scholar to Italy Special Award: Cassandra A. Pyle Council for International Exchange of Scholars Special Guests: Peter, Paul and Mary

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